How the Most Successful Companies Manage Distributed EHS Teams



Speaker



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Agenda

- Breaking down challenges in a post-pandemic world
- Rising to the opportunity at your organization
- Learnings from my journey





Understanding the Challenge in Front of You





Staff Constraints

Overcoming operations & environmental staff time demands

- Staff turnover and reduction
- Rise of remote working conditions and "virtual" audits
- Increased health and safety responsibilities





Regulatory Complexity Accelerates

Overcoming operations & environmental staff time demands

- Data reporting is a massive time investment, even when fully staffed
- Lack technical expertise to interpret results and understand risk levels
- Growing need to be "Audit Ready"





Mitigation of Potential Penalty Costs...

\$76,764Per Day

\$37,500 Per Day \$56,460 Per Day \$102,638 Per Day

\$59,017 Per Day

Haz Waste (RCRA) SPCC

Water (CWA)

Air (CAA) Tier II (EPCRA)

Internal costs on consultants & attorneys are typically 2X the external cost

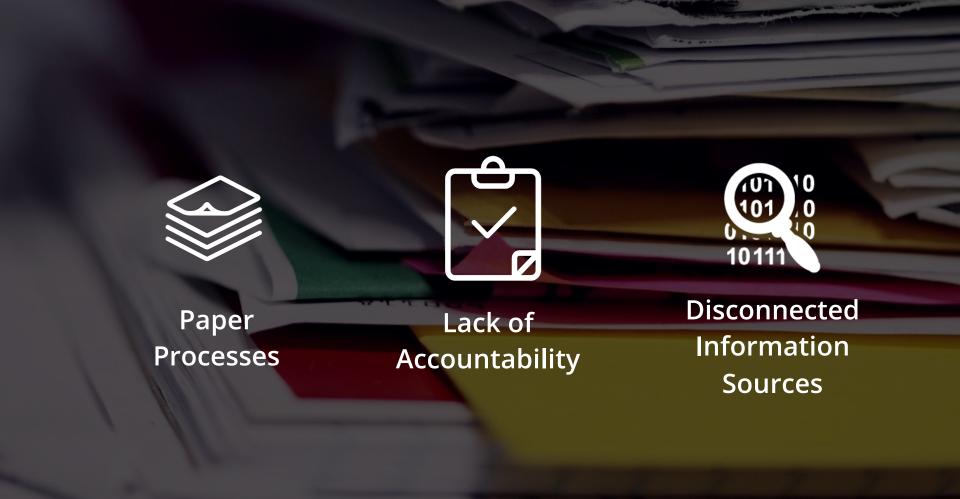




Without a strategy, where does that leave us?







Rising to the Opportunity

(Let's rock the boat!)

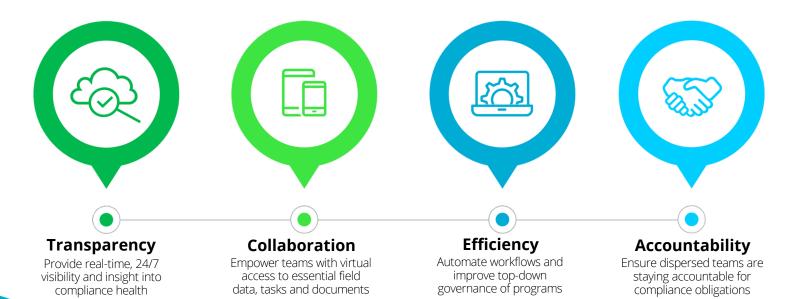






Resilient compliance systems

Build business continuity and reduce risk





Software Strategy

Drive for Environmental & Safety Intelligence

Use Analytics to Find Problems

 Highlights problem areas, such as sites with the most incomplete inspections and past due tasks

Actionable in Real-time

• See daily activity and progress across sites

Develop Accountability

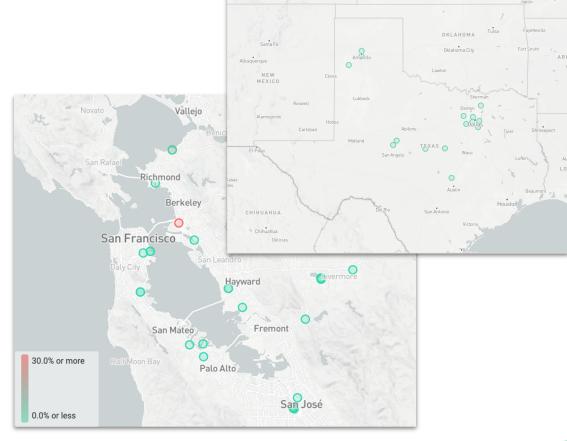
• Track KPIs to proactively detect issues before they turn into bigger problems, regulatory fines, or even lawsuits





Visibility into Inspections

- Inspection Overall and On-time Completion Rates by:
 - Region
 - Facility Type
 - o Environmental Manager







Visibility into Tasks

- Are all regions and programs creating tasks from inspections?
- What is the rate of on-time completion from tasks created?
- How can trends in tasks be used to predict and prevent issues on-time?



Empowering High Performance

How to look into the results

- Low performing areas → Completion rates not where we want them
- Review problematic inspections remotely in real-time → Flags and sends to VP/GMs
- Recognition for managers and areas doing well
- Keep the momentum going! We know industrial sites are not perfect → 1 task from every inspection to drive continuous improvement



Learning from my Journey





Listen to the needs of your sites

Look out for:

- Different levels of EHS understanding
- Accessibility of technology to end user
- Gaps in your program



Be prepared to highlight gaps during **Software Onboarding**

It's better to know your own program gaps now so that you can rectify them ASAP



Report progress early on and throughout the process

Culture change is no small feat, reporting early on will increase investment from the top. Focus on the good, bad and ugly!



Thank you!





Questions



